

7. Recommended 10-Year Capital Improvement Plan

RECOMMENDED PROJECTS

This EFMP proposes a scheduled program of new capacity and modernization projects which can be found in Table 7A below. [Figure 7A](#) shows the timeline for major projects and the impact on capacity over the 10-year planning horizon. The sections that follow summarize the projects by school level and by feeder area.

To address the backlog of aging buildings, two buildings older than 70 years are included in the 10-year plan for capital improvements: Liberty ES and Middletown MS. Two buildings older than 60 years, Walkersville MS and Yellow Springs ES, are also part of the plan. Finally, Green Valley ES, Valley ES and Brunswick HS, each older than 50 years, are planned for replacement. Five limited renovation projects are timed to renew buildings approximately 30 to 35 years of age: Ballenger Creek ES, Hillcrest ES, Monocacy ES, Spring Ridge ES and Twin Ridge ES. The replacement for the 71-year-old Brunswick ES and the limited renovation of the 68-year-old Thurmont ES are under construction and will be completed in 2023.

Table 7A: Summary of New Capacity and Modernization Projects, 2024-2032

<i>Name</i>	<i>Project Type</i>	<i>Proposed Opening Date</i>	<i>Status</i>	<i>Added Capacity</i>
<i>ELEMENTARY SCHOOLS</i>				
Monocacy ES	Limited Renovation	August-2024	In Design	0
Green Valley ES	Replacement/Addition	August-2025	In Design	224
Valley ES	Replacement/Addition	August-2025	In Design	246
Ballenger Creek ES	Limited Renovation	August-2025	In Design	0
Spring Ridge ES	Limited Renovation	August-2025	In Design	0
Yellow Springs ES replacement	Replacement/Addition	August-2026	In Design	292
Twin Ridge ES	Limited Renovation	August-2026	Future Project	0
Middletown ES*	Replacement/Addition	August-2027	In Design	43
Eastern Frederick area ES	New School	August-2027	Future Project	745
Hillcrest ES	Limited Renovation	August-2027	Future Project	0
Liberty ES	Replacement/Addition	August-2027	Future Project	434
Frederick area ES	New School	August-2030	Future Project	745
Total Additional Capacity				2729
<i>MIDDLE SCHOOLS</i>				
Crestwood MS	Addition	August-2024	Under Construction	319
Middletown MS*	Replacement	August-2027	In Design	0
Walkersville MS	Modernization	August-2029	Future Project	0
Total Additional Capacity				319
<i>HIGH SCHOOLS</i>				
Brunswick HS	Replacement	August-2028	Future Project	0
Middletown HS	Replacement	August-2031	Future Project	0
Total Additional Capacity				0

* Co-Located building (single project) will house Middletown ES and Middletown MS.

Figure 7A: Proposed Timeline for Major Projects and Impacts on Capacity, Fiscal Years 2024-2032

CONSTRUCTION SCHEDULE

School Year	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033
Fiscal Year	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
MAJOR PROJECTS										
Brunswick ES Replacement	Open									
Crestwood MS Addition		Open								
Green Valley ES Replacement			Open							
Valley ES Replacement	Redistricting		Open							
Yellow Springs ES Replacement		Potential Redistricting		Open						
Middletown Co-Located ES/MS					Open					
New Elementary School Placeholder (east Frederick area)	Land Acquisition	Redistricting			Open					
Brunswick HS Replacement						Open				
Liberty ES Replacement			Potential Redistricting		Open					
Walkersville MS Modernization							Open			
New Elementary School Placeholder (east or south Frederick area)					Redistricting			Open		
Middletown HS									Open	
New High School Placeholder		Land Acquisition						Redistricting		
Pre-K Expansion Needs						Open				
MINOR PROJECTS										
Thurmont ES Limited Renovation	Open									
Monocacy ES Limited Renovation		Open								
Ballenger Creek ES Limited Renovation			Open							
Spring Ridge ES Limited Renovation			Open							
New Bus Depot	Land Acquisition			Open						
Twin Ridge ES Limited Renovation				Open						
Hillcrest ES Limited Renovation					Open					
Limited Renovations (Locations TBD)										At least one building opening per year

SYSTEMWIDE STATISTICS

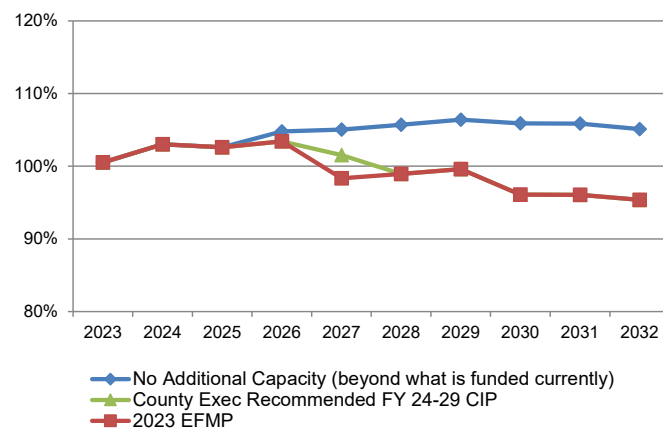
Elementary										
Projected Enrollment	21,786	22,330	22,723	23,205	23,265	23,410	23,565	23,451	23,445	23,276
Total State Rated Capacity (includes new capacity)	21,676	21,676	22,146	22,438	23,660	23,660	23,660	24,405	24,405	24,405
New Capacity	333	0	470	292	1222	0	0	745	0	0
Projected Percent SRC (includes new capacity)	101%	103%	103%	103%	98%	99%	100%	96%	96%	95%
Middle										
Projected Enrollment	10,542	10,676	10,867	11,195	11,726	12,015	12,011	12,020	12,077	12,355
Total State Rated Capacity (includes new capacity)	12,921	13,240	13,240	13,240	13,240	13,240	13,240	13,240	13,240	13,240
New Capacity	0	319	0	0	0	0	0	0	0	0
Projected Percent SRC (includes new capacity)	82%	81%	82%	85%	89%	91%	91%	91%	91%	93%
High										
Projected Enrollment	14,903	15,135	15,145	15,252	15,333	15,627	15,888	16,485	16,864	16,903
Total State Rated Capacity (includes new capacity)	15,001	15,061	15,121	15,181	15,181	15,181	15,181	15,181	15,181	15,181
New Capacity	60	60	60	60	0	0	0	0	0	0
Projected Percent SRC (includes new capacity)	99%	100%	100%	100%	101%	103%	105%	109%	111%	111%

Elementary Schools

The bulk of the major capital projects planned are at the elementary level. FCPS is presenting a 10-year plan that provides an additional 2,729 seats which includes two new elementary schools and five replacements with additional capacity. The five replacement projects are Green Valley ES, Liberty ES, Middletown ES, Valley ES and Yellow Springs ES. Five limited renovation projects are not expected to increase capacity but will revitalize the educational environment and address our aging school needs.

FCPS is using several innovative strategies to address facility needs at the elementary level. Based upon the logistical and schedule challenges associated with limited renovations, FCPS is using a modified Design-Build delivery method (see [Chapter 6](#)) for the Ballenger Creek ES, Hillcrest ES, Monocacy ES, Spring Ridge ES and Twin Ridge ES limited renovation projects. For the Green Valley ES, Middletown ES, Valley ES and Yellow Springs ES replacement projects, FCPS is using the Construction Manager at Risk (CMaR) delivery method to help mitigate risks associated with cost and logistics of working next to occupied schools. The IAC has reviewed and approved the delivery methods for these projects. Finally, FCPS will consider consolidation of small, underutilized elementary schools to improve efficiencies and allow broader access to educational programs.

Figure 7B: Systemwide Percentage of SRC for Elementary Schools



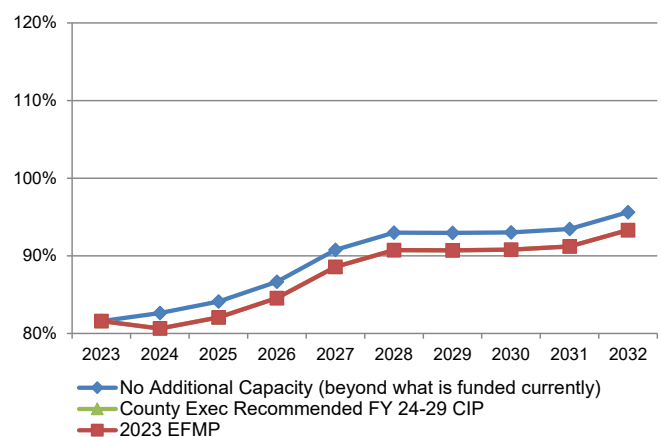
Elementary school enrollments are projected to increase by approximately 1,982 students between September 2022 and September 2032. With the additional 2,729 seats included in the EFMP, we expect to be within 95% of capacity system-wide at the elementary level by the fall of 2032 as shown in Figure 7B. If FCPS constructed no new capacity projects in the next 10 years, the system-wide SRC at the elementary level will continue to exceed 100% and reach a high of 106% of SRC by 2028. With projects constructed in accordance with the County Executive’s recommended County FY24-29 Capital Improvement Plan (CIP), FCPS would be at 95% of SRC at the elementary level at the end of the 10-year period.

Middle Schools

Three middle schools have proposed improvements within the 10-year plan. An addition is planned at Crestwood MS to relieve overcrowding in neighboring attendance areas due to growth in and around Frederick City. A replacement is planned for Middletown MS and a modernization for Walkersville MS, two schools in critical need of attention.

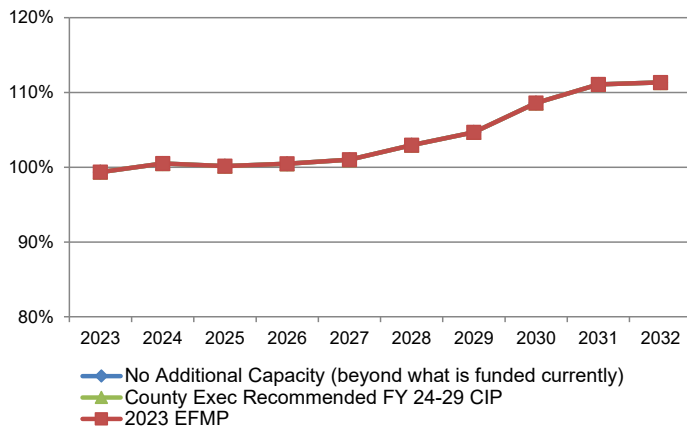
Approximately 1,775 additional middle school students are projected between 2022 and 2032. The 10-year enrollment projections indicate that FCPS will reach 96% capacity at the middle school level with no new capacity projects over the next 10 years, as shown in Figure 7C. With the planned addition to Crestwood MS and the replacement of Middletown MS shown in this plan and in the County Executive’s recommended County FY24-29 CIP, the system-wide percent capacity will remain under 90% until 2024 and reach 95% by the end of the 10-year period.

Figure 7C: Systemwide Percentage of SRC for Middle Schools



With the planned addition to Crestwood MS and the replacement of Middletown MS shown in this plan and in the County Executive’s recommended County FY24-29 CIP, the system-wide percent capacity will remain under 90% until 2024 and reach 95% by the end of the 10-year period.

Figure 7D: Systemwide Percentage of SRC for High Schools



High Schools

High school enrollment is expected to increase by approximately 2,335 students between 2022 and 2032. The system wide percent of SRC at the high school level is currently 98% with four high schools over capacity. High school enrollment is expected to continue to grow reaching 101% of state rated capacity in 2027 with five high schools over capacity, and a high of 111% SRC by 2032 (see Figure 7D). This plan proposes a replacement of Brunswick HS and Middletown HS with no additional capacity. Neither of these projects are fully funded in the County Executive's recommended County FY24-29 CIP.

Due to concentrated enrollment growth in the eastern part of the county, this plan also calls for a new high school in the eastern part of Frederick County in the out years of the 10-year plan that will relieve capacity at Walkersville, Linganore, Oakdale and Urbana high schools. Enrollment projections for this 10-year period indicates that enrollments at these high schools together will exceed their capacity by almost 2,200 seats. Over the next year, Capital Programs staff will evaluate the location that is best suited for this next high school.

FCPS will continue to evaluate high school enrollments as new housing developments are approved. FCPS will also study the actual utilization of high schools given the increasing number of students taking advantage of dual enrollment at Frederick Community College, internships and part-time employment as well as other off-campus programs. Consideration will be given to establishing an equated enrollment at the high school level that more accurately reflects the utilization of the building. Modernization projects will also be evaluated to determine if additional capacity should be included in the scope of work.

Special Schools

The Career Tech Center (CTC), located on the Frederick Community College campus, serves students in grades 10 through 12. Students remain enrolled in their home high school but attend classes in career programs provided at the CTC for half a day. The CTC was originally constructed in 1977 with an addition in 1986. There have been no major modernizations done to the building since its original construction. FCPS will evaluate the CTC program and 45-year-old building to determine the facility needs over the next ten years.

PROPOSED PROJECTS BY FEEDERS

Individual major capital projects are detailed below by high school feeder area. For attendance areas split between two high school feeders, descriptions have been limited to the feeder in which the building resides to avoid repetition. A prioritized list of projects for the proposed FY25 Capital Budget is included in [Appendix A](#).

FCPS has created an interactive map illustrating the proposed projects as well as information on approved housing units and potential student generation. All data was provided by Frederick County Public Schools and Frederick County Government GIS. See Figure 7E below.

Figure 7E: Interactive Projects Map

[Visit the interactive map.](#)

FCPS 2023 Interactive Capital Projects and Residential Growth

☆ ...

[Overview](#) Brunswick Feeder Area Catoctin Feeder Area Frederick High Feeder Area Govern →

Overview

Use your mouse-wheel to scroll through each page, or click the section headings at the top of the page to navigate through school feeder areas. Click features on the map to see additional information.

Individual major capital projects are listed in this story by high school feeder area. A prioritized list of projects for the proposed Fiscal Year (FY) 2025 Capital Budget is included in Appendix A of the full EFMP. All projects are dependent on available funding.

01 Each feeder area will list the
/ number of remaining housing
11 units to be built from

VGIN, Esri, HERE, Garmin, SafeGraph, FAO, ... Powered by Esri

Brunswick Feeder

The Brunswick Feeder area is located in the southwestern corner of Frederick County and includes the communities of Brunswick, Rosemont, Point of Rocks, Jefferson, and Burkittsville. Some residential growth is expected in this area due to the buildout of the Brunswick Crossing subdivision in Brunswick and the Woodbourne Manor subdivision in Jefferson.

Table 7B: Brunswick Feeder Summary

School	9/30/2022 Actual Percent SRC	9/30/2023 Projected Percent SRC	9/30/2032 Projected Percent SRC	Attendance Area Trend	Capital Projects Planned
Brunswick ES	140%	100% (with additional seats from new school)	107% (with additional seats from new school)	Growing enrollment	Replacement currently under construction to open fall 2023
Valley ES	98%	101%	66% (with additional seats from new school)	Growth for first five years, decline in the out-years	Replacement of building on site at 745 student capacity planned to open in fall 2025
Brunswick MS	67%	66%	70%	Stable enrollment	
Brunswick HS	89%	92%	97%	Growing enrollment	Design of replacement planned to begin in FY25

Catoctin Feeder

The northern portion of Frederick County feeds into Catoctin HS and includes the communities of Lewistown, Sabillasville, Thurmont and Emmitsburg. Some residential growth is anticipated in this area, primarily in the town of Thurmont.

Table 7C: Catoctin Feeder Summary

School	9/30/2022 Actual Percent SRC	9/30/2023 Projected Percent SRC	9/30/2032 Projected Percent SRC	Attendance Area Trend	Capital Projects Planned
Emmitsburg ES	96%	97%	102%	Slow growth	
Lewistown ES	74%	84%	86%	Stable enrollment	
Thurmont ES	75%	56%	53%	Declining enrollment through 2026 followed by stable enrollment	Second phase of limited renovation to be completed in 2023
Thurmont PS	66%	64%	67%	Stable enrollment	
Thurmont MS	57%	54%	47%	Declining enrollment	
Catoctin HS	73%	72%	55%	Declining enrollment	

Frederick Feeder

The Frederick Feeder encompasses most of the western half of Frederick City. Several residential developments have been approved in the center and on the west side of Frederick City that will impact this feeder pattern.

Table 7D: Frederick Feeder Summary

School	9/30/2022 Actual Percent SRC	9/30/2023 Projected Percent SRC	9/30/2032 Projected Percent SRC	Attendance Area Trend	Capital Projects Planned
Butterfly Ridge ES	75%	78%	83%	Slow growth that may change as approved residential subdivisions begin construction in out years	
Hillcrest ES	107%	112%	101%	Stable enrollment	
Parkway ES	109%	118%	123%	Slow growth	
Whittier ES	113%	109%	122%	Growing enrollment	Potential for adjustments to attendance boundaries when the Yellow Springs ES replacement opens in fall 2026 that could relieve capacity issues at Whittier
West Frederick MS	69%	66%	71%	Current stable enrollment that may change as approved residential subdivisions begin construction in out years	
Frederick HS	112%	115%	111%	Stable enrollment	

Governor Thomas Johnson Feeder

The north and east side of Frederick City as well as a small area on the west side of the City along West Patrick Street are part of the Governor Thomas Johnson Feeder area. Residential developments primarily in the southeast portion of the city and on the periphery of the city limits will contribute to additional growth in this feeder.

Table 7E: Governor Thomas Johnson Feeder Summary

School	9/30/2022 Actual Percent SRC	9/30/2023 Projected Percent SRC	9/30/2032 Projected Percent SRC	Attendance Area Trend	Capital Projects Planned
Monocacy ES	102%	99%	100%	Stable enrollment	Limited renovation planned to open in fall 2024
North Frederick ES	80%	79%	90%	Slow growth	
Waverley ES	81%	82%	87%	Stable enrollment	
Yellow Springs ES	129%	128%	140%	Growing enrollment	Replacement building on nearby new school site at a capacity of 745 to relieve capacity issues in fall 2026
Governor Thomas Johnson MS	64%	63%	79%	Current stable enrollment that may change as approved residential subdivisions begin construction in out years	
Monocacy MS	99%	99%	107%	Growing enrollment	Capacity relief to be provided via Crestwood Area Redistricting Study
Governor Thomas Johnson HS	88%	88%	93%	Current stable enrollment that may change as approved residential subdivisions begin construction in out years	
Future eastern Frederick area ES					Evaluation of potential sites underway for a future school planned to open in fall 2027

Linganore Feeder

The eastern side of Frederick County, along the I-70 corridor and including the communities of Libertytown, Green Valley/Monrovia, Mount Airy and New Market are part of the Linganore feeder pattern. Some residential growth is expected in this feeder area, primarily within the Town of New Market and Libertytown and the Landsdale development in Monrovia. An elementary site was dedicated as a condition of approval for the Landsdale development.

Table 7F: Linganore Feeder Summary

School	9/30/2022 Actual Percent SRC	9/30/2023 Projected Percent SRC	9/30/2032 Projected Percent SRC	Attendance Area Trend	Capital Projects Planned
Liberty ES	87%	86%	101%	Slow growth	Replacement planned to open fall 2027
New Market ES	93%	94%	102%	Growing enrollment	
Twin Ridge ES	97%	101%	94%	Growth for first few years followed by decline	Limited renovation planned to open fall 2026
New Market MS	88%	91%	105%	Growing enrollment	
Linganore HS	95%	97%	121%	Significant enrollment growth over 10 years	Future eastern Frederick area high school anticipated to relieve capacity issues at Linganore HS as well as 3 other high schools; planned to begin design and construction at end of 10-year period
Future eastern Frederick County area high school					Anticipated to relieve capacity issues at Linganore HS; planned to begin design and construction at end of 10-year period

Middletown Feeder

The Middletown Feeder area encompasses the central western side of Frederick County, including the communities of Wolfsville, Myersville and Middletown. Minimal residential growth is expected for this area.

Table 7G: Middletown Feeder Summary

School	9/30/2022 Actual Percent SRC	9/30/2023 Projected Percent SRC	9/30/2032 Projected Percent SRC	Attendance Area Trend	Capital Projects Planned
Middletown ES	92%	93%	100%	Slow growth	Replacement co-located Middletown ES/MS to open fall 2027
Middletown PS	108%	108%	113%	Slow growth	
Myersville ES	94%	93%	101%	Moderate enrollment growth	
Wolfsville ES	79%	80%	85%	Stable enrollment	
Middletown MS	75%	73%	81%	Slow growth	Replacement co-located Middletown ES/MS to open fall 2027
Middletown HS	81%	82%	82%	Stable enrollment for the first few years, decline at end of 10-year period	Replacement planned to open in the second half of the 10-year period

Oakdale Feeder

The Oakdale Feeder is centered on the Lake Linganore community and also includes the Spring Ridge/Bartonsville and Holly Hills communities. This area is growing quickly with many large residential developments approved, including the Eaglehead/Linganore PUD which is estimated to contribute an additional 1,900 students by the time the development is completed. All of the schools in this feeder were constructed in the last 25 years.

Table 7H: Oakdale Feeder Summary

School	9/30/2022 Actual Percent SRC	9/30/2023 Projected Percent SRC	9/30/2032 Projected Percent SRC	Attendance Area Trend	Capital Projects Planned
Blue Heron ES	100%	110%	138%	Growing enrollment	
Deer Crossing ES	89%	90%	95%	Stable enrollment	
Oakdale ES	144%	152%	184%	Rapidly growing enrollment stabilizing in the middle of the 10-year period	Capacity to be relieved by future east Frederick City area elementary school
Spring Ridge ES	94%	95%	105%	Growing enrollment that may increase as approved residential subdivisions begin construction in out years	Limited renovation planned to open fall 2025
Oakdale MS	91%	97%	143%	Rapidly growing enrollment	
Oakdale HS	106%	112%	164%	Rapidly growing enrollment	Future eastern Frederick area high school anticipated to relieve capacity issues at Oakdale HS as well as 3 other high schools; planned to begin design and construction at end of 10-year period
Future east Frederick City area elementary school					Evaluation of potential sites underway for a future school planned to open in fall 2027
Future elementary school (east or south Frederick area)					Additional elementary capacity planned to open in fall 2030 with location to be determined east or south of Frederick City
Future eastern Frederick County area high school					Anticipated to relieve capacity issues at Oakdale HS and 3 other high schools planned to begin design and construction at end of 10-year period

Tuscarora Feeder

The growth areas to the south of Frederick City in Ballenger Creek, Buckeystown, Adamstown, and Carroll Manor are part of the Tuscarora Feeder pattern. Residential growth is expected in several mid-size developments including the Westview South Mixed-Use Development and Ballenger Run where an elementary school site has been dedicated.

Table 71: Tuscarora Feeder Summary

School	9/30/2022 Actual Percent SRC	9/30/2023 Projected Percent SRC	9/30/2032 Projected Percent SRC	Attendance Area Trend	Capital Projects Planned
Ballenger Creek ES	103%	112%	131%	Growing enrollment	Limited renovation planned to open fall 2025
Carroll Manor ES	91%	93%	88%	Stable enrollment	
Lincoln ES	93%	94%	101%	Stable enrollment	
Orchard Grove ES	105%	108%	114%	Stable enrollment followed by growth in the last five years	
Tuscarora ES	122%	121%	126%	Stable enrollment	
Ballenger Creek MS	92%	87%	89%	Stable enrollment	
Crestwood MS	83%	88%	72%	Stable enrollment (reduction in percent SRC due to addition of seats)	Addition of 319 seats planned to open in fall 2024
Tuscarora HS	96%	95%	99%	Stable enrollment	
Future elementary school (east or south Frederick County area)					Additional elementary capacity planned to open in fall 2030 with location to be determined east or south of Frederick City

Urbana Feeder

The Urbana Feeder is located on the southeastern side of Frederick County along the I-270 corridor, including the Urbana and Monrovia growth areas. Centerville ES, Sugarloaf ES, Urbana MS, and Urbana HS were all built since 1990 and the Urbana ES replacement opened in 2020. Significant growth has occurred in this feeder, particularly from the Urbana PUD and Urbana Northern MXD development. However, these developments are nearing completion and minimal enrollment growth is expected from remaining residential units.

Table 7J: Urbana Feeder Summary

School	9/30/2022 Actual Percent SRC	9/30/2023 Projected Percent SRC	9/30/2032 Projected Percent SRC	Attendance Area Trend	Capital Projects Planned
Centerville ES	70%	75%	77%	Stable enrollment	
Green Valley ES	157%	170%	131% (includes capacity added by new building)	Rapid enrollment growth for beginning of 10-year period followed slight decline and stable enrollments	Replacement building on future school site in Landsdale development planned to open fall 2025 adding 224 seats
Kempton ES	103%	107%	111%	Slow enrollment growth	
Sugarloaf ES	110%	118%	108%	Enrollment growth for beginning of 10-year period followed by slight decline and stable enrollments	
Urbana ES	87%	93%	106%	Growing enrollment	
Urbana MS	110%	110%	138%	Growing enrollment during first five years followed by stable enrollment at end of 10-year period	
Windsor Knolls MS	75%	77%	117%	Growing enrollment	
Urbana HS	101%	105%	145%	Rapidly growing enrollment	Future eastern Frederick area high school anticipated to relieve capacity issues at Urbana HS as well as 3 other high schools; planned to begin design and construction at end of 10-year period
Future eastern Frederick County area high school					Anticipated to relieve capacity issues at Urbana HS planned to begin design and construction at end of 10-year period

Walkersville Feeder

The Walkersville Feeder is located northeast of Frederick City centered on the communities of Walkersville, Woodsboro, Dearbought and Worman's Mill. Continued residential growth is expected within this feeder in the near future, primarily from the Monocacy Center and Worman's Mill PUD developments.

Table 7K: Walkersville Feeder Summary

School	9/30/2022 Actual Percent SRC	9/30/2023 Projected Percent SRC	9/30/2032 Projected Percent SRC	Attendance Area Trend	Capital Projects Planned
Glade ES	94%	91%	95%	Stable enrollment	
New Midway/ Woodsboro ES	88%	87%	85%	Stable enrollment	
Walkersville ES	98%	101%	114%	Growing enrollment	
Walkersville MS	75%	72%	76%	Stable enrollment	Modernization planned to open fall 2028
Walkersville HS	112%	113%	102%	Growing enrollment followed by slowly declining enrollment in last half of 10 years	Future eastern Frederick area high school anticipated to relieve capacity issues at Walkersville HS as well as 3 other high schools; planned to begin design and construction at end of 10-year period
Future eastern Frederick County area high school					Anticipated to relieve capacity issues at Walkersville HS planned to begin design and construction at end of 10- year period

Special Schools

Other school programs such as the charter schools, alternative education, career and technical education and special education programs serve the entire county population. Overall growth in the county will impact all of these programs. An evaluation of the Career and Technology Center is warranted given the age and condition of the building as well as program limitations because of limited space.

Other Facilities: New Bus Depot

The FCPS Transportation Department operates out of the Hayward Road Annex at 7446 Hayward Road, located on the north side of Frederick City. All management, routing, dispatch, training, and payroll operations take place at this facility. Maintenance for roughly 450 buses and 210 fleet vehicles primarily takes place at the Hayward Road Annex in a 5-bay, 5,500 sq. ft. shop. The Hayward Road Annex accommodates less than a third of the refueling and parking needs; other buses refuel at Linganore High School, County fueling stations, or at gas stations using a fueling credit card and are parked in 26 locations around the county or at the homes of their drivers.

FCPS must respond to the logistical challenge of providing transportation to students from all corners of the county. FCPS is responsible for transporting approximately 33,000 students every day using close to 450 school buses to provide this service. The Hayward Road Annex does not meet the current and future needs of the transportation department. Expansion of the annex on its current property is not feasible because of the site constraints and associated costs. Additionally, the annex does not provide enough long-term parking and maintenance repair opportunities to meet the needs of our growing county. As more growth occurs on the south and east side of the County, and more buses are in service there, staff at the current location are experiencing difficulty responding to bus maintenance needs timely and efficiently. More recently, it has become increasingly problematic to access the needed fuel and service with the increasing miles from the work or parking location to the service location. The bus depot project seeks ways to optimize the Transportation Department's operations to conserve physical and financial resources, while simultaneously improving the health and safety of FCPS staff.