

Communication: Challenging Conversations



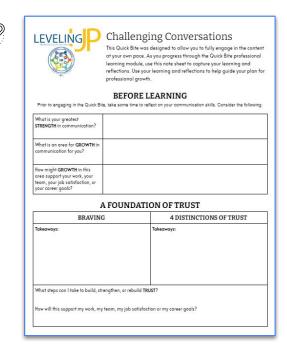
Challenging Conversations

Session Components

- ★ A Foundation of Trust
- ★ Trust, Distrust, and Communication
- ★ Engaging in Challenging Conversations
- ★ Leading Challenging Conversations
- ★ Additional Resources



As you engage in each section use the Challenging Conversations note sheet to capture your learning and reflections. You will be prompted to make a copy of the document for your own use.





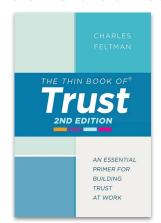
A Foundation of Trust

Brenė Brown: The Anatomy of Trust



WATCH

Charles Feltman's 4 distinctions of trust



READ

"Trust is the glue of life. It's the most essential ingredient in effective communication. It's the foundational principle that holds all relationships."

- Author, Stephen Covey



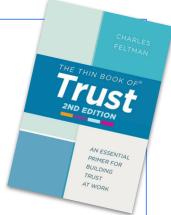
Trust, Distrust, and Communication

"The disaster of distrust in the workplace is that the strategies people use to protect themselves inevitably get in the way of their ability to effectively work with others."

making decisions and taking

action.

- Charles Feltman, The Thin Book of Trust



Feltman, C.

neural patterns.

Behaviors	Cooperating, collaborating, engaging in conversations, dialogue and debate of ideas, listening, communicating freely, supporting others, sharing information, offering ideas, expecting the best, willingness to examine own actions	 Defending, resisting, blaming, complaining, judging, avoiding, withholding information and ideas, expecting the worst, justifying protective actions based on distrust
Neurophysiology	Normal to elevated levels of oxytocin. Full availability of neocortex (the "thinking brain") and limbic system brain structures to make decisions and take action. Ability to intervene in and change pre-programmed	 The brain's primary defense system (i.e. the amygdala) is "warmed up" and primed for any sign of imminent danger. Elevated levels of adrenaline, cortisol and other "fight/flight/freeze" chemicals. Limited use of neocortex, greater reliance on defense-related, preprogrammed neural patterns for







Engaging in Challenging Conversations



READ

6 Tips for Difficult Conversations at Work



READ

The why and how of difficult conversations in the workplace



- Improved Understanding
- Strengthened Relationships
- Problem-Solving
- Personal Growth
- Improved Workplace Culture



Try THIS the Next Time You Have an Uncomfortable

Conversation | Simon Sinek



Leading Challenging Conversations



Clear is Kind. Unclear is Unkind

READ



10 Common Mistakes Managers Should Avoid

READ



How to Lead with Trust and Optimize Wellbeing

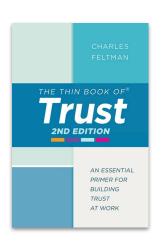
READ

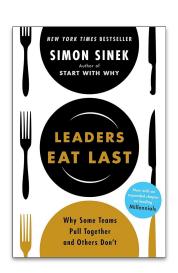
"Strong relationships are based on trust and communication. But if there is no communication, there can be no trust."

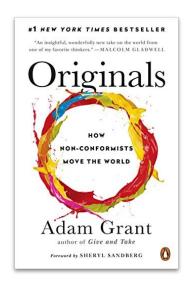
Simon Sinek

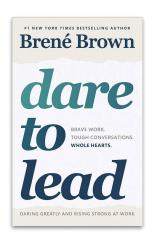


From the Bookshelf











Additional Resources



Blogpost: Psychology Today <u>The Neuroscience of Conversations</u>



Podcast: WorkLife with Adam Grant How to Trust People You Don't Like



Video: Simon Sinek What IS Trust Actually?



Career Guide: 16 Ways to Set Boundaries at Work and Why it Matters



Video: Stephen M.R. Covey 3 Steps to Accelerate the Speed of Trust



Article: CCL 5 Steps for Tackling Difficult Conversations

